Authorizing CPA Signature
Stur Reid

### **Auditing Procedures Report**

|                                 |                   |   | STREET WILLIAMS          |                         | id P.A. 71 of 1919,                 | , as amended.    |               |                                  |                    |  |  |  |
|---------------------------------|-------------------|---|--------------------------|-------------------------|-------------------------------------|------------------|---------------|----------------------------------|--------------------|--|--|--|
| Lo                              | cal Unit          | of Go   | vernment Typ             | е                       |                                     |                  | Local Unit Na |                                  |                    | County   |  |  |
|                                 | ]Coun             | ity   | City                     | ⊠Twp                    | □Village                            | Other            | MERRITT       | TOWNSHIP                         |                    | Bay  |  |  |
|                                 | scal Yea          |   |                          |                         | Opinion Date                        |                  |               | Date Audit Report Su             |                    | 1  |  |  |
|                                 | 3/31/             | 07  |                          |                         | 07/03/07                            |                  |               | 8-1                              | 10-00              |  |  |  |
| We                              | affirm            | n that  |                          |                         |                                     |                  |               |                                  |                    |  |  |  |
| We                              | are c             | ertifie   | d public ac              | countants               | licensed to pr                      | ractice in M     | ichigan.      |                                  |                    |  |  |  |
| We                              | furthe            | er affi   | rm the follo             | owing mate              | erial, "no" resp                    | onses have       | e been disclo | sed in the financial st          | atements, inclu    | ding the notes, or in the  |  |  |
| Ма                              | nagen             | nent  | _etter (repo             | ort of comi             | ments and rec                       | ommendati        | ons).         |                                  |                    |  |  |  |
|                                 | YES               | 9   | Check ea                 | ach applic              | able box belo                       | ow. (See in      | structions fo | r further detail.)               |                    |  |  |  |
| 1.                              | X                 |   |                          |                         | nent units/fund<br>es to the financ |                  |               |                                  | e financial state  | ments and/or disclosed in the                                      |  |  |
| 2.                              | ×                 | There are no accumulated deficits in one or more of this unit's unreserved fund balances/unrestricted net assets (P.A. 275 of 1980) or the local unit has not exceeded its budget for expenditures. |                          |                         |                                     |                  |               |                                  |                    |  |  |  |
| 3.                              | X                 | П   | 93%                      |                         |                                     |                  |               | Accounts issued by th            |                    | f Treasury.  |  |  |
| 4.                              | ×                 |   |                          |                         | dopted a budg                       |                  |               |                                  |                    |  |  |  |
| 5.                              | X                 |   | A public h               | nearing on              | the budget wa                       | as held in a     | ccordance w   | ith State statute.               |                    |  |  |  |
| 6.                              | ×                 |   |                          |                         | ot violated the                     |                  |               |                                  | er the Emergend    | y Municipal Loan Act, or   |  |  |
| 7.                              | X                 |   | 1.70                     |                         | 3076                                |                  |               | revenues that were co            | ollected for anoth | ner taxing unit.   |  |  |
| 8.                              | ×                 |   |                          |                         |                                     | 1).              | \$20          | ly with statutory requir         |                    | 3  |  |  |
|                                 | -                 |   |                          | 70                      |                                     |                  | 1623          | that came to our atte            |                    | in the Bulletin for  |  |  |
| 9.                              |                   | Ц   | Audits of                | Local Unit              | s of Governme                       | ent in Michi     | gan, as revis | sed (see Appendix H o            | of Bulletin).      |  |  |  |
| 10                              | ). 🗵              |   | that have                | not been                | previously con                      | nmunicated       | to the Loca   |                                  | ivision (LAFD).    | uring the course of our audit<br>If there is such activity that ha |  |  |
| 11                              | . ×               |   | The local                | unit is free            | e of repeated o                     | comments f       | rom previous  | s years.                         |                    |  |  |  |
| 12                              | . X               |   | The audit                | opinion is              | UNQUALIFIE                          | D.               |               |                                  |                    |  |  |  |
| 13                              | . X               |   |                          |                         | omplied with 0<br>g principles (0   |                  | GASB 34 a     | s modified by MCGAA              | Statement #7       | and other generally  |  |  |
| 14                              | . X               |   | The board                | d or counc              | il approves all                     | invoices pr      | ior to payme  | ent as required by cha           | rter or statute.   |  |  |  |
| 15                              | i. 🗵              |   | To our kn                | owledge,                | bank reconcilia                     | ations that      | were reviewe  | ed were performed tim            | nely.              |  |  |  |
| ind<br>de                       | cluded<br>scripti | in ti   | nis or any<br>of the aut | other aud<br>hority and | lit report, nor<br>/or commissio    | do they ob<br>n. | otain a stand | d-alone audit, please            |                    | ne audited entity and is not me(s), address(es), and a             |  |  |
| _                               |                   |   |                          |                         |                                     | complete a       | nd accurate   | in all respects.                 |                    |  |  |  |
| W                               | e hav             | e end   | losed the                | following               | j:                                  | Enclosed         | Not Require   | ed (enter a brief justificat     | tion)              |  |  |  |
| Fi                              | nancia            | al Sta  | tements                  |                         |                                     | $\boxtimes$      |               |                                  |                    |  |  |  |
| Tł                              | ne lette          | er of   | Comments                 | and Reco                | mmendations                         |                  |               |                                  |                    |  |  |  |
| Other (Describe) SAS 112 letter |                   |   |                          |                         |                                     |                  |               |                                  |                    |  |  |  |
|                                 |                   |   | ccountant (Fi            |                         |                                     | Э-на <u>-</u>    | 107           | Telephone Number<br>989-893-5577 |                    |  |  |  |
|                                 | reet Add          |   |                          |                         |                                     |                  |               | City                             | State              | Zip  |  |  |
| 1                               | 600 C             | Cente   | er Ave                   |                         |                                     |                  |               | Bay City                         | Mi                 | 48707  |  |  |

Printed Name

STU REID

License Number

1101008826



WEINLANDER FITZHUGH

CERTIFIED PUBLIC ACCOUNTANTS & CONSULTANTS

ROBERT E. LIST, CPA STEWART J. REID, CPA MICHAEL L. HANISKO, CPA

DAVID D. QUIMBY, CPA KATHLYN M. ENGELHARDT, CPA

RENAE M. CLEVENGER, CPA AMY L. RODRIGUEZ, CPA

SCOTT A. NIETZKE, CPA

WALTER G. WEINLANDER, CPA

ROY A. SCHAIRER, CPA

JAMES L. WHALEY, CPA JEROME L. YANTZ, CPA

PHILIP T. SOUTHGATE, CPA

ROBERT J. DUYCK, CPA

MERRITT TOWNSHIP **BAY COUNTY, MICHIGAN** 

FINANCIAL STATEMENTS MARCH 31, 2007

1600 CENTER AVENUE POST OFFICE BOX 775 BAY CITY, MI 48707-0775 989-893-5577 800-624-2400 FAX 989-895-5842 www.wf-cpas.com wf@wf-cpas.com

OFFICES: BAY CITY, CLARE, **GLADWIN AND WEST BRANCH** 

**RSM** McGladrey Network

An Independently Owned Member

## <u>INDEX</u>

|  | PAGE  |
|--|-------|
| INDEPENDENT AUDITORS' REPORT   | 1-2   |
| MANAGEMENT'S DISCUSSION AND ANALYSIS   | 3a-3k |
| BASIC FINANCIAL STATEMENTS   |       |
| GOVERNMENT-WIDE FINANCIAL STATEMENTS   |       |
| STATEMENT OF NET ASSETS  | 4     |
| STATEMENT OF ACTIVITIES  | 5     |
| FUND FINANCIAL STATEMENTS  |       |
| GOVERNMENTAL FUNDS:  |       |
| BALANCE SHEET  | 6     |
| RECONCILIATION OF BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS   | 7     |
| STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  | 8     |
| RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES | 9     |
| PROPRIETARY FUND:  |       |
| STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS  | 10    |
| STATEMENT OF CASH FLOWS  | 11    |
| FIDUCIARY FUNDS:   |       |
| STATEMENT OF FIDUCIARY NET ASSETS  | 12    |
| NOTES TO FINANCIAL STATEMENTS  | 13-23 |
| REQUIRED SUPPLEMENTAL INFORMATION  |       |
| BUDGETARY COMPARISON SCHEDULE – GENERAL FUND   | 24    |
| BUDGETARY COMPARISON SCHEDULE – ROAD CONSTRUCTION FUND   | 25    |

## <u>INDEX</u>

|  | PAGE |
|--|------|
| BUDGETARY COMPARISON SCHEDULE – FIRE EQUIPMENT FUND      | 26   |
| OTHER SUPPLEMENTAL INFORMATION                           |      |
| COMBINING BALANCE SHEET – NONMAJOR GOVERNMENTAL FUNDS    | 27   |
| COMBINING STATEMENT OF REVENUES, EXPENDITURES AND        |      |
| CHANGES IN FUND BALANCE – NONMAJOR<br>GOVERNMENTAL FUNDS | 28   |
| UU V EKNIVIEN I AL FUNDS                                 | 28   |



ROBERT E. LIST, CPA STEWART J. REID, CPA MICHAEL L. HANISKO, CPA DAVID D. QUIMBY, CPA KATHLYN M. ENGELHARDT, CPA RENAE M. CLEVENGER, CPA AMY L. RODRIGUEZ, CPA SCOTT A. NIETZKE, CPA

WALTER G. WEINLANDER, CPA ROY A. SCHAIRER, CPA JAMES L. WHALEY, CPA JEROME L. YANTZ, CPA PHILIP T. SOUTHGATE, CPA ROBERT J. DUYCK, CPA

## WEINLANDER FITZHUGH

CERTIFIED PUBLIC ACCOUNTANTS & CONSULTANTS

#### INDEPENDENT AUDITORS' REPORT

July 3, 2007

Township Board Township of Merritt Bay County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of Merritt, Bay County, Michigan as of and for the year ended March 31, 2007, which collectively comprise the Township's basic financial statements as listed in the index. These financial statements are the responsibility of the Township's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business type-activities, each major fund, and the aggregate remaining fund information of the Township of Merritt as of March 31, 2007, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with U.S. generally accepted accounting principles.

1600 CENTER AVENUE POST OFFICE BOX 775 BAY CITY, MI 48707-0775 989-893-5577 800-624-2400 FAX 989-895-5842 www.wf-cpas.com wf@wf-cpas.com

OFFICES: BAY CITY, CLARE, GLADWIN AND WEST BRANCH

## **RSM**: McGladrey Network

An Independently Owned Member



## WEINLANDER FITZHUGH

Township Board Township of Merritt July 3, 2007 Page 2

The accompanying management's discussion and analysis and budgetary comparison information, as identified in the index, are not a required part of the basic financial statements but are supplementary information required by U.S. generally accepted accounting principles. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Merritt Township's basic financial statements. The accompanying other supplemental information, as identified in the index, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The other supplemental information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.



Our discussion and analysis of the Township of Merritt's financial performance provides an overview of the Township's financial activities for the fiscal year ended March 31, 2007.

#### **Financial Highlights**

The General Fund reported a decrease in fund balance of \$6,000 resulting in a balance of \$325,000 at the end of the year.

#### **Using this Annual Financial Report**

This annual financial report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Township of Merritt financially as a whole. The *Government-wide Financial Statements* provide information about the activities of the whole Township, presenting both an aggregate view of the Township's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short-term as well as what remains for future spending.

The fund financial statements look at the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds – the General Fund, Road Construction Fund, Fire Equipment Fund, Water A&B Fund, and Water C,D &E with all other funds presented in one column as nonmajor funds. Proprietary fund statements provide both long-term and short-term financial information consistent with the focus provided by the government-wide financial statements for the Township's water operations. The remaining statement, the statement of fiduciary net assets, presents financial information about activities for which the Township acts solely as an agent or trustee.

The following summarizes the presentation included in this annual financial report.

Management's Discussion and Analysis (MD&A) (Required Supplemental Information)

**Basic Financial Statements** 

- Government-wide Financial Statements
- Fund Financial Statements
- Notes to the Basic Financial Statements

Budgetary Information for the General Fund, Road Construction Fund and Fire Equipment Fund (Required Supplemental Information)

Other Supplemental Information

#### Reporting the Township as a Whole

The Statement of Net Assets and Statement of Activities

One of the most important questions asked about the Township's finances is, "Is the Township better or worse off as a result of the year's activities?" The Statement of Net Assets and the Statement of Activities report information about the Township as a whole and about its activities in a manner that helps to answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by private sector corporations. All of the current year's revenues and expenses are taken into consideration regardless of when cash is received or paid.

These two statements report the Township's net assets as a way to measure the Township's financial position. The change in net assets provides the reader a tool to assist in determining whether the Township's financial health is improving or deteriorating. The reader will need to consider other nonfinancial factors such as property tax base, and facility conditions in arriving at their conclusion regarding the overall health of the Township.

#### Reporting the Township's Most Significant Funds

#### Fund Financial Statements

The Township's fund financial statements provide detailed information about the most significant funds – not the Township as a whole. Some funds are required to be established by State law and by bond covenants. Other funds are established to help it control and manage money for particular purposes or to meet legal responsibilities for using certain taxes, grants, and other sources of revenue. The Township's three types of funds, governmental, proprietary and fiduciary, use different accounting approaches as further described in the notes to the financial statements.

#### Governmental Funds

Most of the Township's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Township's general operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources available to spend in the near future to finance the Township's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the basic financial statements.

#### Proprietary Funds

These funds are reported in fund financial statements and generally report services for which the Township charges a fee. Enterprise funds essentially encompass the same functions reported as business-type activities in the government-wide statements.

This fund presents the Township's water operations that are managed by the Bay County Department of Water and Sewer. The Township has sole authority to set rates and is financially responsible for the integrity of the system. The financial statements reflect the financial position and results of operations for the system for the calendar year 2006.

#### Fiduciary Funds

The Township is the trustee, or fiduciary, for tax collections. All of the Township's fiduciary activities are reported in separate Statements of Fiduciary Net Assets. We excluded these activities from the Township's other financial statements because the assets cannot be utilized by the Township to finance its operations.

#### **Government-wide Financial Analysis**

**Financial position -** The statement of net assets provides the perspective of the Township as a whole. Exhibit A provides a summary of the Township's net assets as of March 31, 2007 and 2006.

| Exhibit A  |              |                |              |              |              |              |  |  |
|--|--------------|----------------|--------------|--------------|--------------|--------------|--|--|
|  | Governmen    | tal Activities | Business-typ | e Activities | Total        |              |  |  |
|  | 2007         | <u>2006</u>    | 2007         | <u>2006</u>  | 2007         | <u>2006</u>  |  |  |
| Assets   |              |                |              |              |              |              |  |  |
| Current and other assets                         | \$ 1,579,000 | \$ 1,572,000   | \$ 226,000   | \$ 213,000   | \$ 1,805,000 | \$ 1,785,000 |  |  |
| Capital assets - net of accumulated depreciation | 595,000      | 323,000        | 3,619,000    | 3,792,000    | 4,214,000    | 4,115,000    |  |  |
| Total assets                                     | 2,174,000    | 1,895,000      | 3,845,000    | 4,005,000    | 6,019,000    | 5,900,000    |  |  |
| Liabilities                                      |              |                |              |              |              |              |  |  |
| Current liabilities                              | 51,000       | 13,000         | 257,000      | 273,000      | 308,000      | 286,000      |  |  |
| Long-term liabilities                            | 123,000      | 0              | 2,779,000    | 2,922,000    | 2,902,000    | 2,922,000    |  |  |
| Total liabilities                                | 174,000      | 13,000         | 3,036,000    | 3,195,000    | 3,210,000    | 3,208,000    |  |  |
| Net Assets                                       |              |                |              |              |              |              |  |  |
| Invested in property and                         |              |                |              |              |              |              |  |  |
| equipment - net of related debt                  | 434,000      | 323,000        | 605,000      | 639,000      | 1,039,000    | 962,000      |  |  |
| Restricted                                       | 816,000      | 801,000        | 0            | 0            | 816,000      | 801,000      |  |  |
| Unrestricted                                     | 750,000      | 758,000        | 204,000      | 171,000      | 954,000      | 929,000      |  |  |
| Total net assets                                 | \$ 2,000,000 | \$ 1,882,000   | \$ 809,000   | \$ 810,000   | \$ 2,809,000 | \$ 2,692,000 |  |  |

Exhibit A, on the previous page, focuses on net assets. The Township's total net assets were \$2,809,000 at March 31, 2007. Capital assets net of related debt, totaling \$1,039,000 compares the original costs, less depreciation of the Township's capital assets to long-term debt used to finance the acquisition of those assets. Restricted net assets of \$816,000 are reported separately to show legal constraints from debt requirements and legislation that limit the Township's ability to use those net assets for day-to-day operations.

The \$954,000 of unrestricted net assets of governmental and business-type activities represents the *accumulated* results of all past years' operations. The operating results of the General, Special Revenue, Debt Service, Capital Projects and Enterprise Funds will have a significant impact on the change in unrestricted net assets from year to year.

**Results of operations** - The results of this year's operations for the Township as a whole are reported in the statement of activities, which shows the changes in net assets for the year ended March 31, 2007. Exhibit B provides a summary of the Township's operations for March 31, 2007 and 2006.

#### Exhibit B

| <u> </u>                   | Governmenta | al Activities | Business-Ty | pe Activities | Total       |             |  |
|----------------------------|-------------|---------------|-------------|---------------|-------------|-------------|--|
|                            | <u>2007</u> | <u>2006</u>   | <u>2007</u> | <u>2006</u>   | <u>2007</u> | <u>2006</u> |  |
| Revenue                    |             |               |             |               |             |             |  |
| Program revenue:           |             |               |             |               |             |             |  |
| Charges for services       | \$ 53,000   | \$ 22,000     | \$ 522,000  | \$ 475,000    | \$ 575,000  | \$ 497,000  |  |
| Grants and contributions   | 0           | 25,000        | 0           | 0             | 0           | 25,000      |  |
| General revenue:           |             |               |             |               |             | 0           |  |
| Property taxes             | 643,000     | 626,000       | 0           | 0             | 643,000     | 626,000     |  |
| State revenue sharing      | 106,000     | 106,000       | 0           | 0             | 106,000     | 106,000     |  |
| Investment earnings        | 56,000      | 34,000        | 8,000       | 4,000         | 64,000      | 38,000      |  |
| Other                      | 137,000     | 84,000        | 0           | 0             | 137,000     | 84,000      |  |
| Total revenue              | 995,000     | 897,000       | 530,000     | 479,000       | 1,525,000   | 1,376,000   |  |
| Function/Program Expenses  |             |               |             |               |             |             |  |
| General government         | 180,000     | 154,000       | 0           | 0             | 180,000     | 154,000     |  |
| Public safety              | 95,000      | 77,000        | 0           | 0             | 95,000      | 77,000      |  |
| Public works               | 190,000     | 151,000       | 0           | 0             | 190,000     | 151,000     |  |
| Recreation and culture     | 2,000       | 1,000         | 0           | 0             | 2,000       | 1,000       |  |
| Sanitation                 | 65,000      | 63,000        | 0           | 0             | 65,000      | 63,000      |  |
| Protective inspections     | 10,000      | 10,000        | 0           | 0             | 10,000      | 10,000      |  |
| Other                      | 3,000       | 0             | 0           | 0             | 3,000       | 0           |  |
| Interest on long term debt | 6,000       | 0             | 0           | 0             | 6,000       | 0           |  |
| Payment to Enterprise Fund | 326,000     | 349,000       | 0           | 0             | 326,000     | 349,000     |  |
| Water                      | 0           | 0             | 387,000     | 333,000       | 387,000     | 333,000     |  |
| Total expenses             | 877,000     | 805,000       | 387,000     | 333,000       | 1,264,000   | 1,138,000   |  |
| Increase in Net Assets     | \$ 118,000  | \$ 92,000     | \$ 143,000  | \$ 146,000    | \$ 261,000  | \$ 238,000  |  |

As reported in the statement of activities, the cost of all of our governmental and business-type activities this year was \$1,264,000. Certain activities were partially funded by \$575,000 from those who benefited from the programs. We paid for the remaining "public benefit" portion of our governmental and business-type activities with \$643,000 in taxes, \$106,000 in State revenue sharing, and with our other revenues, such as interest and miscellaneous revenues.

The Township experienced an increase in net assets of \$261,000 mainly due to FEMA grant proceeds for the purchase of a fire pumper truck.

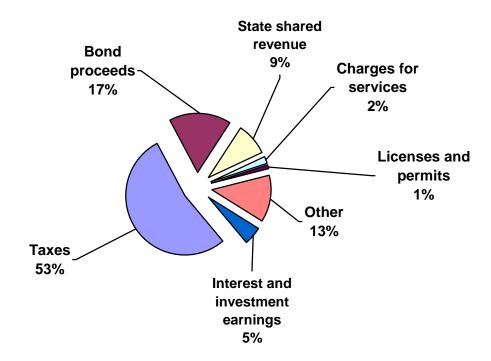
#### **The Township's Funds**

The Township uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the Township is being accountable for the resources taxpayers and others provide to it and may provide more insight into the Township's overall financial health.

The Township's governmental funds reported a combined fund balance of \$1,566,000, which is above last year's total of \$1,559,000. The schedule below details the fund balance and the total change in fund balances as of March 31, 2007 and 2006.

|                       | nd Balance<br>rch 31, 2007 | <br>nd Balance<br>rch 31, 2006 | Increase<br>(Decrease) |         |  |
|-----------------------|----------------------------|--------------------------------|------------------------|---------|--|
| General fund          | \$<br>325,000              | \$<br>331,000                  | \$                     | (6,000) |  |
| Special revenue funds | 425,000                    | 427,000                        |                        | (2,000) |  |
| Debt service funds    | 813,000                    | 798,000                        |                        | 15,000  |  |
| Capital projects fund | 3,000                      | 3,000                          |                        | 0       |  |
| Total                 | \$<br>1,566,000            | \$<br>1,559,000                | \$                     | 7,000   |  |

The graph below details the major sources of the Township's revenues.

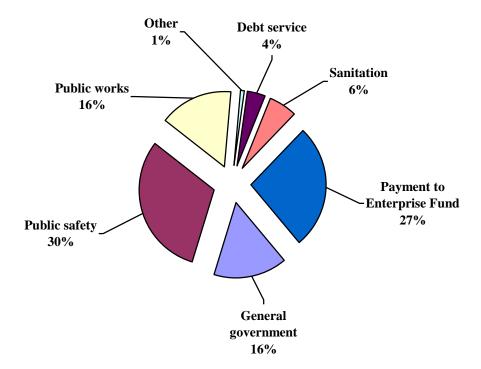


The chart below compares current year revenues with last year.

|                                  |    |           |               | Percentage |
|----------------------------------|----|-----------|---------------|------------|
|                                  |    | 2007      | 2006          | Change     |
| Revenues by Function             |    |           |               |            |
| Taxes                            | \$ | 643,000   | \$<br>626,000 | 3%         |
| State shared revenue             |    | 106,000   | 106,000       | 0%         |
| Charges for services             |    | 21,000    | 15,000        | 40%        |
| Licenses and permits             |    | 9,000     | 7,000         | 29%        |
| Interest and investment earnings |    | 56,000    | 34,000        | 65%        |
| Bond proceeds                    |    | 200,000   | 0             |            |
| Other                            |    | 160,000   | <br>109,000   | 47%        |
|                                  |    |           |               |            |
| Total                            | \$ | 1,195,000 | \$<br>897,000 | 33%        |
|                                  |    |           |               |            |

Revenues are up \$298,000 or 33% mainly due to the loan proceeds from the fire pumper truck, proceeds from the FEMA grant, and an increase in interest revenue.

The graph below details the major expenditure categories of the Township.



The chart below compares current year expenditures with last year.

|                            |              |            | Percentage |
|----------------------------|--------------|------------|------------|
|                            | 2007         | 2006       | Change     |
| Expenditures by Function   |              |            |            |
| General government         | \$ 185,000   | \$ 169,000 | 9%         |
| Public safety              | 362,000      | 50,000     | 624%       |
| Public works               | 190,000      | 151,000    | 26%        |
| Sanitation                 | 65,000       | 63,000     | 3%         |
| Other                      | 15,000       | 41,000     | -64%       |
| Debt service               | 45,000       | 0          |            |
| Payment to Enterprise Fund | 326,000      | 349,000    | -7%        |
| Total                      | \$ 1,188,000 | \$ 823,000 | 44%        |

Expenditures are up \$365,000 or 44% from the prior year mostly due to the purchase of a new fire truck.

**Water System Fund** - The Township's Proprietary fund (the Bay County DWS Merritt-Portsmouth Water Enterprise Fund) reported net assets of \$809,000 which is an increase of \$146,000 over last year's net assets of \$666,000. A prior period adjustment of \$143,000 was made to the beginning net assets to account for the difference in percentages used by the DWS.

#### **General Fund Budgetary Highlights**

Over the course of the year, the Township revises its budget to reflect changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the Township's original and final budget amounts compared with amounts actually paid and received is provided in required supplemental information of these financial statements. Changes to the General Fund original budget were as follows:

- There was no change in the original budget for revenues. Budget expenditures did not increase in total but increased and or decreased per line item. Those changes were mainly because of an increase in road patrol, wage expenditures increased in the fire department due to having 8 additional firefighters, and the costs related to the Reese Road project were greater than anticipated.
- Actual revenues exceeded budgeted revenues by approximately \$49,000 during the fiscal year. The excess is mostly due to the fact that interest income was greater than as anticipated when the budget was prepared.
- Actual expenditures for the year were approximately \$286,000 less than anticipated mainly in
  the contingency, general government area and capital outlay. The excess is mostly due to the
  fact that the Township anticipated greater expenditures when the budget was prepared than
  what actually occurred.

#### **Capital Assets**

At March 31, 2006, the Township had \$4.2 million invested in a broad range of capital assets, including land, buildings, furniture, equipment and water systems. This amount represents a net increase (including additions and disposals) of approximately \$102,000 from last year.

|                               | Governm |           |        | mental Business-Type |            |                     |              | e       |                |           |           |              |  |  |
|-------------------------------|---------|-----------|--------|----------------------|------------|---------------------|--------------|---------|----------------|-----------|-----------|--------------|--|--|
|                               |         | Activ     | vities | S                    | Activities |                     |              |         | Totals         |           |           |              |  |  |
|                               |         | 2007      |        | 2006                 |            | 2007                |              | 2006    |                | 2007      |           | 2006         |  |  |
| Land                          | \$      | 94,000    | \$     | 94,000               | \$         | 0                   | \$           | 0       | \$             | 94,000    | \$        | 94,000       |  |  |
| Buildings and improvements    |         | 812,000   |        | 808,000              |            | 0                   |              | 0       |                | 812,000   |           | 808,000      |  |  |
| Vehicles                      |         | 506,000   |        | 341,000              |            | 0                   |              | 0       |                | 506,000   |           | 341,000      |  |  |
| Machinery and equipment       |         | 222,000   |        | 134,000              | 0          |                     |              | 0       |                | 222,000   |           | 134,000      |  |  |
| Water system                  |         | 0         |        | 0                    | 4          | 4,585,000 4,752,000 |              |         | 4,585,000      |           | 4,752,000 |              |  |  |
| Total capital assets          |         | 1,634,000 |        | 1,377,000            | 4          | ,585,000            | 4,           | 752,000 |                | 6,219,000 |           | 6,129,000    |  |  |
| Less accumulated depreciation |         | 1,039,000 |        | 1,054,000            | 966,000    |                     | 960,000      |         | 960,000 2,005, |           |           | 2,014,000    |  |  |
| Net capital assets            | \$      | 595,000   | \$     | 323,000              | \$ 3       | ,619,000            | \$ 3,792,000 |         | \$ 4           | 4,214,000 | \$        | \$ 4,115,000 |  |  |

This year's additions of \$337,000 consisted of, an Automark marking device, firefighter equipment and gear, pumper fire truck, computer equipment, sidewalk improvements and other equipment.

We present more detailed information about our capital assets in the notes to the financial statements. The township does not anticipate purchasing any additional capital outlay next year.

#### **Debt**

At the end of this year, the Township had \$3.15 million in long-term debt outstanding versus \$3.2 in the previous year – a change of 2%. The Township's debt is related to water system improvements and is reported in the proprietary fund as the Bay County Department of Water and Sewer Merritt-Portsmouth Enterprise Fund and an installment purchase contract for a fire truck. This debt is summarized as follows:

|                          | 2007 |           |  | 2006            |
|--------------------------|------|-----------|--|-----------------|
| Governmental activities  | \$   | 160,000   |  | \$<br>0         |
| Business-type activities |      | 2,993,000 |  | 3,206,000       |
|                          | \$   | 3,153,000 |  | \$<br>3,206,000 |

The Township's General Obligation Bond rating continues to be equivalent to the State's credit rating. We are anticipating issuing debt next year to finance the waterline construction in the Reese Road water project.

#### **Factors Expected to Have an Effect on Future Operations**

The road millage was voted on and will continue for 5 years at 1.5 mills.

#### **Contacting The Township's Management**

This financial report is designed to provide our citizens, taxpayers, customers, and creditors with a general overview of the Township's finances and to show the Township's accountability for the money it receives. If you have questions about this report or need additional information, contact the Township Clerk's Office at 48 East Munger Road, Munger, MI 48747

## Merritt Township Statement of Net Assets March 31, 2007

|  | Primary Government |               |              |  |  |  |  |  |
|--|--------------------|---------------|--------------|--|--|--|--|--|
|  | Governmental       | Business-type |              |  |  |  |  |  |
|  | Activities         | Activities    | Total        |  |  |  |  |  |
| Assets   |                    |               |              |  |  |  |  |  |
| Cash and investments                               | \$ 1,523,775       | \$ 177,068    | \$ 1,700,843 |  |  |  |  |  |
| Receivables:                                       |                    |               |              |  |  |  |  |  |
| Accounts receivable                                | 0                  | 46,042        | 46,042       |  |  |  |  |  |
| Accrued interest receivable                        | 0                  | 1,360         | 1,360        |  |  |  |  |  |
| Taxes receivable                                   | 55,128             | 0             | 55,128       |  |  |  |  |  |
| Prepaid expenses                                   | 0                  | 1,961         | 1,961        |  |  |  |  |  |
| Capital assets less accumulated                    |                    | ,             | ,            |  |  |  |  |  |
| depreciation of \$2,005,272                        | 595,097            | 3,618,869     | 4,213,966    |  |  |  |  |  |
| Total assets                                       | 2,174,000          | 3,845,300     | 6,019,300    |  |  |  |  |  |
| Current Liabilities                                |                    |               |              |  |  |  |  |  |
| Bonds payable                                      | 37,185             | 219,514       | 256,699      |  |  |  |  |  |
| Accounts payable                                   | 11,887             | 16,056        | 27,943       |  |  |  |  |  |
| Accrued interest payable                           | 658                | 20,399        | 21,057       |  |  |  |  |  |
| Hall security deposit                              | 1,100              | 457           | 1,557        |  |  |  |  |  |
| Compensated absences                               | 0                  | 952           | 952          |  |  |  |  |  |
| Total current liabilities                          | 50,830             | 257,378       | 308,208      |  |  |  |  |  |
| Long-term Liabilities                              |                    |               |              |  |  |  |  |  |
| Compensated absences                               | 0                  | 5,397         | 5,397        |  |  |  |  |  |
| Bonds payable                                      | 122,877            | 2,773,921     | 2,896,798    |  |  |  |  |  |
| Total long-term liabilities                        | 122,877            | 2,779,318     | 2,902,195    |  |  |  |  |  |
| Total liabilities                                  | 173,707            | 3,036,696     | 3,210,403    |  |  |  |  |  |
| Net Assets   |                    |               |              |  |  |  |  |  |
| Investment in capital assets - net of related debt | 434,377            | 605,035       | 1,039,412    |  |  |  |  |  |
| Restricted for debt service                        | 812,549            | 0             | 812,549      |  |  |  |  |  |
| Restricted for capital projects                    | 3,316              | 0             | 3,316        |  |  |  |  |  |
| Unrestricted                                       | 750,051            | 203,569       | 953,620      |  |  |  |  |  |
| Total net assets                                   | \$ 2,000,293       | \$ 808,604    | \$ 2,808,897 |  |  |  |  |  |

See accompanying notes to financial statements.

#### Merritt Township Statement of Activities For the Year Ended March 31, 2007

Net (Expenses) Revenue and Changes in Net

|                                |         |                            | · · · · · · · · · · · · · · · · · · · |                     |     |            |                   |           | Assets        |           |    |           |
|--------------------------------|---------|----------------------------|---------------------------------------|---------------------|-----|------------|-------------------|-----------|---------------|-----------|----|-----------|
|                                |         |                            |                                       |                     |     | perating   |                   |           |               |           |    |           |
|                                |         |                            | Cl                                    | Charges for Grants/ |     | Grants/    | Governmental      |           | Business-type |           |    |           |
|                                |         | Expenses                   |                                       | Services            | Con | tributions | Activities        |           | Activities    |           |    | Total     |
| Functions/Programs             |         |                            |                                       |                     |     |            |                   |           |               |           |    |           |
| Primary government:            |         |                            |                                       |                     |     |            |                   |           |               |           |    |           |
| General government             | \$      | 179,933                    | \$                                    | 44,788              | \$  | 0          | \$                | (135,145) | \$            | 0         | \$ | (135,145) |
| Public safety                  |         | 94,552                     |                                       | 0                   |     | 0          |                   | (94,552)  |               | 0         |    | (94,552)  |
| Public works                   |         | 189,688                    |                                       | 0                   |     | 0          |                   | (189,688) |               | 0         |    | (189,688) |
| Recreation and culture         |         | 2,420                      |                                       | 0                   |     | 0          |                   | (2,420)   |               | 0         |    | (2,420)   |
| Sanitation                     |         | 65,314                     |                                       | 0                   |     | 0          |                   | (65,314)  |               | 0         |    | (65,314)  |
| Protective inspections         |         | 10,363                     |                                       | 8,576               |     | 0          |                   | (1,787)   |               | 0         |    | (1,787)   |
| Other                          |         | 3,207                      |                                       | 0                   |     | 0          |                   | (3,207)   |               | 0         |    | (3,207)   |
| Interest on long term debt     |         | 5,908                      |                                       | 0                   |     | 0          |                   | (5,908)   |               | 0         |    | (5,908)   |
| Payment to Enterprise Fund     |         | 325,658                    |                                       | 0                   |     | 0          |                   | (325,658) |               | 0         |    | (325,658) |
| Total governmental activities  |         | 877,043                    |                                       | 53,364              |     | 0          |                   | (823,679) |               | 0         |    | (823,679) |
| Business-type activities:      |         |                            |                                       |                     |     |            |                   |           |               |           |    |           |
| Water                          |         | 387,198                    |                                       | 521,577             |     | 0          |                   | 0         |               | 134,379   |    | 134,379   |
| Total business-type activities |         | 387,198                    |                                       | 521,577             |     | 0          |                   | 0         |               | 134,379   |    | 134,379   |
| Total                          | \$      | 1,264,241                  | \$                                    | 574,941             | \$  | 0          |                   | (823,679) |               | 134,379   |    | (689,300) |
| Genera                         | l reve  | nues:                      |                                       |                     |     |            |                   |           |               |           |    |           |
| Taxe                           | es      |                            |                                       |                     |     |            | 642,946 0 642,946 |           |               |           |    |           |
| State                          | shar    | ed revenue                 |                                       |                     |     |            |                   | 105,634   |               | 0         |    | 105,634   |
| Inve                           | stmer   | nt earnings                |                                       |                     |     |            |                   | 56,116    |               | 7,825     |    | 63,941    |
| Othe                           |         | C                          |                                       |                     |     |            |                   | 137,077   |               | 0         |    | 137,077   |
|                                | Tota    | l general reve             | enues                                 |                     |     |            |                   | 941,773   |               | 7,825     |    | 949,598   |
| Change                         | e in ne | et assets                  |                                       |                     |     |            |                   | 118,094   |               | 142,204   |    | 260,298   |
|                                |         | beginning of isly reported | year                                  |                     |     |            |                   | 1,882,199 |               | 809,971   |    | 2,692,170 |
| Prior pe                       | eriod   | adjustment                 |                                       |                     |     |            |                   | 0         | (             | (143,571) |    | (143,571) |
| Net ass                        | ets - 1 | beginning of               | year a                                | s restated          |     |            |                   | 1,882,199 |               | 666,400   |    | 2,548,599 |
| Net ass                        | ets - ( | end of year                |                                       |                     |     |            | \$                | 2,000,293 | \$            | 808,604   | \$ | 2,808,897 |

### Merritt Township Governmental Funds Balance Sheet March 31, 2007

|  |      |                  | Special Revenue Funds |                             |    | Debt Service Funds       |      |                   |    |                   |  |                           |
|--|------|------------------|-----------------------|-----------------------------|----|--------------------------|------|-------------------|----|-------------------|--|---------------------------|
| <u>ASSETS</u>  |      | General          | Co                    | Road<br>onstruction<br>Fund | Ec | Fire<br>quipment<br>Fund |      | Water<br>A & B    |    | Water<br>C, D & E | Other<br>Nonmajor<br>vernmental<br>Funds | Total                     |
| Cash and investments Taxes receivable                      | \$   | 328,076<br>4,106 | \$                    | 193,515<br>7,173            | \$ | 93,200<br>4,498          | \$   | 443,282<br>14,452 | \$ | 231,263<br>15,985 | \$<br>234,439<br>8,914                   | \$<br>1,523,775<br>55,128 |
| Total assets   | \$   | 332,182          | \$                    | 200,688                     | \$ | 97,698                   | \$   | 457,734           | \$ | 247,248           | \$<br>243,353                            | \$<br>1,578,903           |
| LIABILITIES AND FUND BALANCE                               |      |                  |                       |                             |    |                          |      |                   |    |                   |  |                           |
| <u>Liabilities</u> Accounts payable Hall security deposits | \$   | 6,022<br>1,100   | \$                    | 0                           | \$ | 0                        | \$   | 0                 | \$ | 0<br>0            | \$<br>5,865<br>0                         | \$<br>11,887<br>1,100     |
| Total liabilities  |      | 7,122            |                       | 0                           |    | 0                        |      | 0                 |    | 0                 | <br>5,865                                | <br>12,987                |
| Fund Balance Undesignated                                  |      | 325,060          |                       | 200,688                     |    | 97,698                   |      | 457,734           |    | 247,248           | <br>237,488                              | <br>1,565,916             |
| Total liabilites and fund balance                          | _\$_ | 332,182          | \$                    | 200,688                     | \$ | 97,698                   | _\$_ | 457,734           | \$ | 247,248           | \$<br>243,353                            | \$<br>1,578,903           |

See accompanying notes to financial statements.

# Merritt Township Reconciliation of Balance Sheet of Governmental Funds to the Statement of Net Assets March 31, 2007

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and are not reported in the funds:

Cost of the capital assets

1,634,385

Long-term liabilities are not due and payable in the current period

Total fund balance - governmental funds

Accumulated depreciation (1,039,288)

\$ 1,565,916

and are not reported in the funds:

Bonds payable (160,062)

Accrued interest payable is not included as a liability in governmental activities (658)

Total net assets - governmental activities \$ 2,000,293

## Merritt Township Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balance For the Year Ended March 31, 2007

|   |            | Special R                    | evenue Funds              | Debt Ser       | vice Funds        |  |              |
|---|------------|------------------------------|---------------------------|----------------|-------------------|--|--------------|
| Daywara                                 | General    | Road<br>Construction<br>Fund | Fire<br>Equipment<br>Fund | Water<br>A & B | Water<br>C, D & E | Other<br>Nonmajor<br>Governmental<br>Funds | Total        |
| Revenues<br>Taxes                       | \$ 56,703  | \$ 136,639                   | \$ 94,734                 | \$ 83,388      | \$ 153,452        | \$ 118,030                                 | \$ 642,946   |
| State shared revenue                    | 104,211    | 0                            | 0                         | 0 05,366       | 9 155,452         | 1,423                                      | 105,634      |
| Collection fees                         | 24,175     | 0                            | 0                         | 0              | 0                 | 1,423                                      | 24,175       |
| Charges for services                    | 20,613     | 0                            | 0                         | 0              | 0                 | 0  | 20,613       |
| Interest                                | 33,453     | 0                            | 0                         | 18,759         | 3,588             | 316  | 56,116       |
| Licenses and permits                    | 8          | 0                            | 0                         | 0              | 0                 | 8,568                                      | 8,576        |
| Other                                   | 23,665     | 2,907                        | 69,263                    | 15,336         | 12,570            | 13,336                                     | 137,077      |
| Total revenues                          | 262,828    | 139,546                      | 163,997                   | 117,483        | 169,610           | 141,673                                    | 995,137      |
| Expenditures                            |            |                              |                           |                |                   |  |              |
| General government                      | 185,329    | 0                            | 0                         | 0              | 0                 | 0  | 185,329      |
| Public safety                           | 55,700     | 0                            | 305,887                   | 0              | 0                 | 0  | 361,587      |
| Public works                            | 26,355     | 163,333                      | 0                         | 0              | 0                 | 0  | 189,688      |
| Recreation activities                   | 0          | 0                            | 0                         | 0              | 0                 | 2,420                                      | 2,420        |
| Protective inspections                  | 0          | 0                            | 0                         | 0              | 0                 | 10,363                                     | 10,363       |
| Sanitation                              | 0          | 0                            | 0                         | 0              | 0                 | 65,314                                     | 65,314       |
| Other                                   | 0          | 0                            | 0                         | 143            | 304               | 2,760                                      | 3,207        |
| Debt Service:                           |            |                              |                           |                |                   |  |              |
| Principal                               | 0          | 0                            | 39,938                    | 0              | 0                 | 0  | 39,938       |
| Interest                                | 0          | 0                            | 5,250                     | 0              | 0                 | 0  | 5,250        |
| Payment to Enterprise Fund for          |            |                              |                           |                |                   |  |              |
| debt service                            | 0          | 0                            | 0                         | 82,162         | 181,408           | 62,088                                     | 325,658      |
| Total expenditures                      | 267,384    | 163,333                      | 351,075                   | 82,305         | 181,712           | 142,945                                    | 1,188,754    |
| Excess of revenues over                 | (4.550)    | (22.505)                     | (107.070)                 | 25 170         | (12.102)          | (1.272)                                    | (100 (17)    |
| (under) expenditures                    | (4,556)    | (23,787)                     | (187,078)                 | 35,178         | (12,102)          | (1,272)                                    | (193,617)    |
| Other Financing Sources (Uses)          |            |                              |                           |                |                   |  |              |
| Bond proceeds                           | 0          | 0                            | 200,000                   | 0              | 0                 | 0  | 200,000      |
| Operating transfers in from other funds | 0          | 0                            | 0                         | 0              | 0                 | 31,525                                     | 31,525       |
| Operating transfers out to other funds  | (1,525)    | 0                            | 0                         | 0              | 0                 | (30,000)                                   | (31,525)     |
| Total other financing sources (uses)    | (1,525)    | 0                            | 200,000                   | 0              | 0                 | 1,525                                      | 200,000      |
| Net change in fund balance              | (6,081)    | (23,787)                     | 12,922                    | 35,178         | (12,102)          | 253  | 6,383        |
| Fund balance - beginning of year        | 331,141    | 224,475                      | 84,776                    | 422,556        | 259,350           | 237,235                                    | 1,559,533    |
| Fund balance - end of year              | \$ 325,060 | \$ 200,688                   | \$ 97,698                 | \$ 457,734     | \$ 247,248        | \$ 237,488                                 | \$ 1,565,916 |

See accompanying notes to financial statements.

## Merritt Township

## Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Statement of Activities <u>For the Year Ended March 31, 2007</u>

| Net change in fund balance - total governmental funds   | \$<br>6,383   |
|---|---------------|
| Amounts reported for governmental activities in the statement of activities are different because:  |               |
| Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation: |               |
| Depreciation expense  | (56,563)      |
| Capital outlay  | 328,994       |
| Long-term debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term   |               |
| liabilities in the statement of net assets.   | (200,000)     |
| Interest expense is recorded in the statement of activities when  |               |
| incurred; it is not reported in governmental funds until paid   | (658)         |
| Repayment of bond principal is an expenditure in the governmental   |               |
| funds, but not in the statement of activities (where it reduces   |               |
| long term debt)   | <br>39,938    |
| Change in net assets of governmental activities   | \$<br>118,094 |

## Merritt Township Statement of Revenues, Expenses and Changes in Net Assets Proprietary Fund

## For the Year Ended March 31, 2007

| Gross service charges                      | \$ 189,417 |
|--|------------|
| Water costs                                | 61,795_    |
|  |            |
| Gross profit                               | 127,622    |
| One wating wavenues.                       |            |
| Operating revenues: Service connections    | 5,925      |
| Charges, fees, etc.                        | 160        |
| Charges, rees, etc.                        | 100        |
| Total operating revenues                   | 6,085      |
| Operating expenses:                        |            |
| Personal services                          | 38,202     |
| Utilities                                  | 3,322      |
| Operation and maintenance                  | 8,243      |
| Administration                             | 6,795      |
| Fiscal and other charges                   | 2,936      |
| Depreciation                               | 111,226    |
| 1  |            |
| Total operating expenses                   | 170,724    |
| Operating income (loss)                    | (37,017)   |
| Nonoperating revenues (expenses):          |            |
| Interest income                            | 7,825      |
| Interest expense                           | (151,135)  |
| Payment by local unit                      | 326,075    |
| Payment to local unit                      | (3,544)    |
| Changes in net assets                      | 142,204    |
| Net assets - beginning of year             |            |
| as previously reported                     | 809,971    |
| as previously reported                     | 000,771    |
| Prior period adjustment                    | (143,571)  |
| Net assets - beginning of year as restated | 666,400_   |
| Not assets, and of year                    | ¢ 000 c04  |
| Net assets - end of year                   | \$ 808,604 |

See accompanying notes to financial statements

## Merritt Township

## Statement of Cash Flows

## Proprietary Fund

## For the Year Ended March 31, 2007

| Cash flows from operating activities:  |      |           |
|--|------|-----------|
| Cash received from customers   | \$   | 189,408   |
| Cash payments to suppliers for   |      |           |
| goods and services   |      | (119,475) |
| Cash payments to employees for services  |      | (37,823)  |
| Other operating income   |      | 10,676    |
| Net cash provided by operating activities  |      | 42,786    |
| Cash flows from capital and related financing activities:                          |      |           |
| Principal paid on long-term debt   |      | (212,962) |
| Interest paid on long-term debt  |      | (152,580) |
| Acquisition and construction of capital assets                                     |      | (8,325)   |
| Payments from local units  |      | 322,531   |
| Net cash (used) by capital and   |      |           |
| related financing activities   |      | (51,336)  |
| Cash flows from investing activities:  |      |           |
| Interest income  |      | 7,246     |
| Net decrease in cash and cash equivalents  |      | (1,304)   |
| Cash and cash equivalents, beginning of year                                       |      | 178,372   |
| Cash and cash equivalents, end of year   | \$   | 177,068   |
| Reconciliation of Operating Income (Loss) To Net Cash Provided by Operating Activi | ties |           |
| Operating income (loss)  | \$   | (37,017)  |
| Adjustment to reconcile operating income (loss) to net                             | ·    | ( , )     |
| cash provided by operating activities:   |      |           |
| Depreciation   |      | 111,226   |
| Changes in assets and liabilities:   |      |           |
| Accounts receivable  |      | (9)       |
| Due from other governments   |      | 4,591     |
| Advances   |      | (1,605)   |
| Accounts payable   |      | (34,779)  |
| Accrued liabilities  |      | 379       |
| Net cash provided by operating activities  | \$   | 42,786    |

## Merritt Township Statement of Fiduciary Net Assets March 31, 2007

|                                 |                    | Tax<br>Fund |
|---------------------------------|--------------------|-------------|
| Cash and investments            | <u>ASSETS</u>      | \$ 1,205    |
| Due to other governmental units | <u>LIABILITIES</u> | \$ 1,205    |

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Township of Merritt conform to U.S. generally accepted accounting principles as applicable to governmental units. The following is a summary of the significant accounting policies used by the Township of Merritt.

#### **Reporting Entity**

The Township of Merritt is governed by an elected five member council (Board). The accompanying financial statements present the financial position and results of operations for the Township and its component units, entities for which the government is considered to be financially accountable.

These statements also include the water system managed by the Bay County Department of Water and Sewer on behalf of the Township. GASB #34 now requires this activity to be reported in the Township's annual financial statements. The Township has sole authority to set rates and is financially responsible for the integrity of the system. The financial statements reflect the financial position and results of operations for the system for the calendar year 2006. This fund is the Township's only proprietary fund.

#### **Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

Property taxes, state-shared revenue, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue in the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Operating income reported in proprietary fund financial statements includes revenues and expenses related to the primary, continuing operations of the fund. Principal operating revenues for proprietary funds are charges to customers for sales or services. Principal operating expenses are the costs of providing goods or services and include administrative expenses and depreciation of capital assets. Other revenues and expenses are classified as non-operating in the financial statements.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Government reports the following major funds:

**General Fund -** The General Fund is used to account for all financial transactions not accounted for in another fund, including the general operating expenditures of the local unit. Revenues are derived primarily from property taxes and state and federal distributions, grants and other intergovernmental revenues.

**Road Construction Fund** – The Road Construction Fund is used to record transactions relative to the repairs and upgrades to existing roads of the Township.

**Fire Equipment Fund** – The Fire Equipment Fund is used to record the purchases and repairs of fire equipment for the Township.

Water A & B – The Water A & B Fund is used to record transaction for the funding and payment of principal and interest of certain water main improvements.

Water C, D & E – The Water C, D & E Fund is used to record transactions for the funding and payment of principal and interest of certain water main improvements.

Bay County Department of Water and Sewer Merritt-Portsmouth Enterprise Fund — This fund accounts for the activities of providing water service to the public. These activities are managed by the Bay County Department of Water and Sewer on behalf of the Township. This fund is the Township's only proprietary fund.

#### Assets, Liabilities, and Net Assets or Equity

<u>Deposits and Investments</u> – Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

<u>Receivables and Payables</u> – In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities are reported in the government-wide financial statements as "internal balances".

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1<sup>st</sup> on the taxable valuation of property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on March 1<sup>st</sup> of the following year, at which time penalties and interest are assessed.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>Capital Assets</u> – Capital assets, which include land, buildings, equipment and infrastructure assets are reported in the applicable governmental column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of 40 years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add value or materially extend asset lives are not capitalized.

Land, building, equipment and infrastructure is depreciated using the straight-line method over the following useful lives:

Buildings15 to 40 YearsBuilding improvements15 to 20 YearsWater systems40 YearsVehicles7 to 12 YearsMachinery and equipment5 to 7 Years

Long-term Obligations – In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

<u>Fund Equity</u> – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

<u>Use of Estimates</u> – The process of preparing the basic financial statements in conformity with U.S. generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

#### **NOTE 2 – BUDGETS**

The State of Michigan adopted a Uniform Budgeting and Accounting Act (Act) applicable to all local governmental entities in the state. The law requires appropriation acts to be adopted for General and Special Revenue Funds of governments prior to the expenditure of monies in a fiscal year.

The Township of Merritt follows these procedures in establishing the budgetary data reflected in the financial statements.

- 1. The Township's supervisor submits to the Board a proposed budget prior to April 1 of each year. The budget includes proposed expenditures and the means of financing them.
- 2. A public hearing is conducted to obtain taxpayer comments.
- 3. Budgeted amounts are as originally adopted, or as amended by the Board throughout the year. Individual amendments were not material in relation to the original appropriations. Budgets are adopted to the functional level.
- 4. Appropriations lapse at year-end. These appropriations are re-established at the beginning of the following year.

A comparison of actual results of operations to the budgeted amounts (at the level of control adopted by the Board) for the General Fund, Road Construction Fund and Fire Equipment Fund is presented as Required Supplemental Information.

<u>Excess of Expenditures Over Appropriations in Budgeted Funds</u> – During the year, the Township of Merritt incurred expenditures in certain budgeted funds which were in excess of the amounts appropriated, as follows:

| Fund/Function       | Total <u>Fund/Function</u> <u>Appropriation</u> |           | Budget<br><u>Variance</u> |
|---------------------|---|-----------|---------------------------|
| Fire Equipment Fund | \$304,228                                       | \$351,075 | \$46,847                  |

#### **NOTE 3 – DEPOSITS AND INVESTMENTS**

Michigan Compiled Laws, Section 129.91, authorizes the Government to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations which have an office in Michigan. The Government is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers' acceptance of United States banks; commercial paper rates within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. The Township's deposits are in accordance with statutory authority.

#### NOTE 3 – DEPOSITS AND INVESTMENTS (CONTINUED)

At year-end, the Township's deposits and investments were reported in the basic financial statements in the following categories:

|   | <b>71</b>    |                     | Fiduciary<br>Funds | Total               |  |  |
|---|--------------|---------------------|--------------------|---------------------|--|--|
| Cash and investments  | \$ 1,523,775 | \$ 177,068          | \$ 1,205           | \$ 1,702,048        |  |  |
| The breakdown between deposits and investments is as follows: |              |                     |                    |                     |  |  |
| Bank deposits (checkir<br>Petty cash and cash or              |              | counts, certificate | of deposit)        | \$ 1,701,898<br>150 |  |  |

#### <u>Custodial Credit Risk – Deposits</u>

In the case of deposits, this is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. As of December 31, 2006, \$1,477,357 of the Township's bank balance of \$1,929,715 was exposed to custodial credit risk because it was uninsured and uncollateralized. Business-type activity funds of \$177,068 are with the Department of Water and Sewer. The composition of deposits and investments and the amount of deposits covered by federal depository insurance cannot be determined.

\$ 1,702,048

The Township's investment policy does not identify interest rate risk, foreign currency risk or concentration of credit risk.

#### **NOTE 4 - CAPITAL ASSETS**

Capital asset activity of the Township for the current year was as follows:

|   | Beginning<br>Balance |        | Ad   | ditions | Disposals and Adjustments |        |             | Ending<br>Balance |
|---|----------------------|--------|------|---------|---------------------------|--------|-------------|-------------------|
| Governmental activities:  |                      |        |      |         |                           |        |             |                   |
| Capital assets not being depreciated                                |                      |        |      |         |                           |        |             |                   |
| Land  | \$                   | 93,500 | \$   | 0       | \$                        | 0      | \$          | 93,500            |
| Capital assets being depreciated:                                   |                      |        |      |         |                           |        |             |                   |
| Buildings and improvements  | 8                    | 07,766 |      | 4,722   |                           | 0      |             | 812,488           |
| Vehicles  | 3                    | 41,585 | 2    | 236,025 |                           | 71,390 |             | 506,220           |
| Machinery and equipment   | 1                    | 33,930 |      | 88,247  |                           | 0      |             | 222,177           |
| Subtotal  | 1,2                  | 83,281 | 3    | 328,994 |                           | 71,390 | 1           | ,540,885          |
| Less accumulated depreciation for:                                  |                      |        |      |         |                           |        |             |                   |
| Buildings and improvements  | 6                    | 83,720 |      | 8,265   |                           | 0      |             | 691,985           |
| Vehicles  | 2                    | 63,154 |      | 26,633  |                           | 71,390 |             | 218,397           |
| Machinery and equipment   | 1                    | 07,241 |      | 21,665  |                           | 0      |             | 128,906           |
| Subtotal  | 1,0                  | 54,115 |      | 56,563  |                           | 71,390 | 1           | ,039,288          |
| Net capital assets being depreciated                                | 2                    | 29,166 | 2    | 272,431 |                           | 0      |             | 501,597           |
| Governmental activities, total capital assets - net of depreciation | \$ 3:                | 22,666 | \$ 2 | 272,431 | \$                        | 0      | \$          | 595,097           |
| capital assets — not of depreciation                                | Ψ J                  | 22,000 | Ψ 2  | 772,131 | Ψ                         |        | Ψ           | 373,077           |
| Business-type activities:   |                      |        |      |         |                           |        |             |                   |
| Capital assets being depreciated:                                   | ¢ 15                 | 76 507 | ф    | 9.226   | \$                        | 0      | <b>c</b>    | 1 504 052         |
| Water system  | \$ 4,5               | 76,527 | \$   | 8,326   | Э                         | 0      | <b>\$</b> 4 | 1,584,853         |
| Less accumulated depreciation for:                                  | _                    | _,     |      |         |                           |        |             |                   |
| Water system  | 8                    | 54,758 | 1    | 11,226  |                           | 0      |             | 965,984           |
| Business-type activities, total                                     |                      |        |      |         |                           |        |             |                   |
| capital assets, net of depreciation                                 | \$ 3,7               | 21,769 | \$(1 | 02,900) | \$                        | 0      | \$ 3        | 3,618,869         |

#### NOTE 4 - CAPITAL ASSETS (CONTINUED)

Depreciation expense was charged to functions as follows:

Governmental activities:

| General government Public safety                   | \$<br>9,222<br>47,341 |
|--|-----------------------|
| Total governmental activities depreciation expense | \$<br>56,563          |
| Business-type activities: Water                    | \$<br>111,226         |

#### NOTE 5 – INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

A summary of inter-fund transfer balances at March 31, 2007 is as follows:

| <u>Fund</u>            | <u>Transfers In</u> |        |    | sfers Out |
|------------------------|---------------------|--------|----|-----------|
| General                | \$                  | 0      | \$ | 1,525     |
| Liquor Law Enforcement | 1,525               |        |    | 0         |
| Water F,G & H          | 30,000              |        |    | 0         |
| Water Blumfield        | 0                   |        |    | 30,000    |
|                        |                     |        |    |           |
|                        | \$                  | 31,525 | \$ | 31,525    |

There were no inter-fund receivable or payable balances at March 31, 2007.

Transfers are used to (1) supplement operational costs, and (2) reflect funding support for debt service.

#### NOTE 6- LONG-TERM DEBT

The Township's debt is related to water system improvements and a fire pumper truck. Portions of the Township's debt are reported in the proprietary fund at the Bay County Department of Water and Sewer Merritt Enterprise Fund. The following detail shows what is owed by the Township, but does not agree exactly to the financial statements because (1) the amounts are reported as of December 31, 2006, and (2) a percentage allocation was applied to the total DWS amounts to arrive at Merritt's portion. The difference is not significant.

All of the Township's debt is considered special assessment bonds except for the 1977 bond issue, which is a revenue bond. The Township has pledged its full faith and credit for the special assessment bonds.

| Governmental Activities          | Beginning<br>Balance | Increase<br>(Decrease) | Ending<br>Balance |
|----------------------------------|----------------------|------------------------|-------------------|
| 2006 Installment Purchase        |                      |                        |                   |
| Agreement, due in annual         |                      |                        |                   |
| installments through March 2011, |                      |                        |                   |
| bearing interest rate of 5%.     | \$ 0                 | \$ 160,062             | \$ 160,062        |

### NOTE 6 - LONG-TERM DEBT (CONTINUED)

|  | Beginning    | Increase     | Ending       |
|--|--------------|--------------|--------------|
|  | Balance      | (Decrease)   | Balance      |
| Business-type Activities   |              |              |              |
| 1977 Merritt-Portsmouth Water Extension Bonds, due in annual installments through 2016 with an interest rate of 5%. The bonds are being repaid by customer charges.                      | \$ 164,619   | \$ (13,266)  | \$ 151,353   |
| 1998 Merritt-Portsmouth Townships Water Extension General Obligation Bonds, dated July 1, 1998, due in annual installments through May 1, 2018, bearing interest rates of 4.7% to 4.75%. | 853,495      | (61,986)     | 791,509      |
| 2000 Merritt Township Water Extension General Obligation Bonds, dated September 1, 2000, due in annual installments through November 1, 2020, bearing interest rates of 4.85% to 5.25%.  | 1,655,000    | (100,000)    | 1,555,000    |
| 2002 Installment Purchase Agreement, due in annual installments through November 1, 2017, bearing interest rate of 5.9%.   | 84,000       | (7,000)      | 77,000       |
| 2002 Special Assessment Water Bonds, due in semi-annual installments through November 1, 2017, bearing interest rates of 2.45% to 5.15%.   | 168,000      | (13,000)     | 155,000      |
| 2003 Installment Purchase Agreement, due in annual installments through November 1, 2017, bearing interest rate of 4.59%.  | 36,000       | (3,000)      | 33,000       |
| 2004 Installment Purchase Agreement, due in annual installments through September 2019, bearing interest rate of 4.11%.  | 127,259      | (7,195)      | 120,064      |
| 2005 Installment Purchase Agreement, due in annual installments through March 2019, bearing interest rate of 4.45%.  | 118,024      | (7,515)      | 110,509      |
| Total Business-Type Activities   | \$ 3,206,397 | \$ (212,962) | \$ 2,993,435 |

#### NOTE 6 - LONG-TERM DEBT (CONTINUED)

Long-term obligation activity can be summarized as follows:

|  | Balance<br>April 1, |           | Retirements and | Balance<br>March 31, | Amount Due Within One |
|--|---------------------|-----------|-----------------|----------------------|-----------------------|
|  | 2006                | Additions | Payments        | 2007                 | Year                  |
| Governmental Activities General Obligation Bonds | \$ 0                | \$200,000 | \$ (39,938)     | \$ 160,062           | \$ 37,185             |
| Business-Type Activities Revenue Bonds           | \$3,206,397         | \$ 0      | \$ (212,962)    | \$2,993,435          | \$ 220,719            |

Annual debt service requirements to maturity for the above obligations are as follows:

|                   |    | Governmen | tal Act | tivities | Business-Type Activities |           |    |          |  |  |  |  |
|-------------------|----|-----------|---------|----------|--------------------------|-----------|----|----------|--|--|--|--|
| Year End March 31 | P  | rincipal  | I       | nterest  | F                        | Principal |    | Interest |  |  |  |  |
| 2008              | \$ | 37,185    | \$      | 8,003    | \$                       | 220,719   | \$ | 138,093  |  |  |  |  |
| 2009              |    | 39,045    |         | 6,144    |                          | 222,604   |    | 128,083  |  |  |  |  |
| 2010              |    | 40,997    |         | 4,192    |                          | 230,698   |    | 117,808  |  |  |  |  |
| 2011              |    | 42,835    |         | 2,142    |                          | 231,438   |    | 107,295  |  |  |  |  |
| 2012              |    | 0         |         | 0        |                          | 232,212   |    | 100,536  |  |  |  |  |
| 2013-2017         |    | 0         |         | 0        |                          | 1,175,750 |    | 319,691  |  |  |  |  |
| 2018-2020         |    | 0         |         | 0        |                          | 665,845   |    | 59,151   |  |  |  |  |
| Total             | \$ | 160,062   | \$      | 20,481   | \$                       | 2,979,266 | \$ | 970,657  |  |  |  |  |

#### **NOTE 7 – PENSION PLAN**

The Township provides pension benefits through a defined contribution plan with Manulife Financial. The Township contributes 15% of compensation for eligible employees. The Township's pension expense for the year ended March 31, 2007 amounted to \$7,425.

#### NOTE 8 – PRIOR PERIOD ADJUSTMENT

The beginning net assets of the business-type activities was reduced by the amount of \$143,571. In 2006, the Department of Water and Sewer separated Merritt and Portsmouth into their own districts. When the Department of Water and Sewer did this, they allocated a lower percentage to Merritt Township than in previous years, leaving the business-type activities with a lower beginning net assets.

# Merritt Township Required Supplemental Information Budgetary Comparison Schedule - General Fund For the Year Ended March 31, 2007

|   | Original<br>Budget | Final<br>Imended<br>Budget | Actual        | Fin<br>Fa | ances with<br>al Budget<br>avorable<br>favorable) |
|---|--------------------|----------------------------|---------------|-----------|---|
| Revenues  |                    |                            |               |           |   |
| Taxes   | \$<br>51,750       | \$<br>51,750               | \$<br>56,703  | \$        | 4,953   |
| State shared revenue                              | 100,000            | 100,000                    | 104,211       |           | 4,211   |
| Collection fees                                   | 23,465             | 23,465                     | 24,175        |           | 710   |
| Charges for services                              | 19,050             | 19,050                     | 20,613        |           | 1,563   |
| Interest  | 12,650             | 12,650                     | 33,453        |           | 20,803  |
| Licenses and permits                              | 15                 | 15                         | 8             |           | (7)   |
| Other   | <br>7,000          | 7,000                      | <br>23,665    |           | 16,665  |
| Total revenues                                    | <br>213,930        | <br>213,930                | 262,828       |           | 48,898  |
| Expenditures                                      |                    |                            |               |           |   |
| General government                                | 191,950            | 195,850                    | 185,329       |           | 10,521  |
| Public safety                                     | 49,000             | 58,500                     | 55,700        |           | 2,800   |
| Public works                                      | 27,800             | 27,800                     | 26,355        |           | 1,445   |
| Capital outlay                                    | 10,000             | 10,000                     | 0             |           | 10,000  |
| Contingency                                       | 275,024            | 261,624                    | 0             |           | 261,624   |
| Total expenditures                                | 553,774            | 553,774                    | 267,384       |           | 286,390   |
| Excess (deficiency) of revenues over expenditures | <br>(339,844)      | <br>(339,844)              | <br>(4,556)   |           | 335,288   |
| Other Financing (Uses)                            |                    |                            |               |           |   |
| Operating transfers in to other funds             | 51,754             | 51,754                     | 0             |           | (51,754)  |
| Operating transfers (out) to other funds          | (1,525)            | (1,525)                    | (1,525)       |           | 0   |
| creaming management (configuration)               | <br>(-,)           | (=,===)                    | <br>(-,)      |           |   |
| Total other financing sources (uses)              | <br>50,229         | <br>50,229                 | <br>(1,525)   |           | (51,754)  |
| Net change in fund balance                        | (289,615)          | (289,615)                  | (6,081)       |           | 283,534   |
| Fund balance - beginning of year                  | <br>331,141        | <br>331,141                | <br>331,141   |           | 0   |
| Fund balance - end of year                        | \$<br>41,526       | \$<br>41,526               | \$<br>325,060 | \$        | 283,534   |

# Merritt Township Required Supplemental Information Budgetary Comparison Schedule - Road Construction Fund For the Year Ended March 31, 2007

|   |               |    | Final     |               |               | ances with<br>al Budget |  |
|---|---------------|----|-----------|---------------|---------------|-------------------------|--|
|   | Original      | Д  | mended    |               | Favorable     |                         |  |
|   | Budget        |    | Budget    | Actual        | (Unfavorable) |                         |  |
| Revenues  | <u> </u>      |    | <u> </u>  |               |               |                         |  |
| Property taxes                                    | \$<br>124,950 | \$ | 124,950   | \$<br>136,639 | \$            | 11,689                  |  |
| Miscellaneous revenues                            | <br>2,965     |    | 3,000     | <br>2,907     |               | (93)                    |  |
| Total revenues                                    | <br>127,915   |    | 127,950   | 139,546       |               | 11,596                  |  |
| Expenditures                                      |               |    |           |               |               |                         |  |
| Highways, street and bridges                      | 194,250       |    | 194,250   | 163,333       |               | 30,917                  |  |
| Contingency                                       | 150,430       |    | 150,430   | <br>0         |               | 150,430                 |  |
| Total expenditures                                | <br>344,680   |    | 344,680   | <br>163,333   |               | 181,347                 |  |
| Excess (deficiency) of revenues over expenditures | (216,765)     |    | (216,730) | (23,787)      |               | 192,943                 |  |
| Fund balance - beginning of year                  | 224,475       |    | 224,475   | 224,475       |               | 0                       |  |
| Fund balance - end of year                        | \$<br>7,710   | \$ | 7,745     | \$<br>200,688 | \$            | 192,943                 |  |

# Merritt Township Required Supplemental Information Budgetary Comparison Schedule - Fire Equipment Fund For the Year Ended March 31, 2007

|  |    | Original  |    | Final mended |    | Actual                                  | Fina<br>Fa | ances with<br>al Budget<br>vorable<br>avorable) |
|--|----|-----------|----|--------------|----|---|------------|---|
| Davanuas                                 | -  | Budget    |    | Budget       |    | Actual                                  | (UII       | avorable)                                       |
| Revenues  Proporty toyog                 | \$ | 86,492    | \$ | 86,492       | \$ | 04.724                                  | \$         | 8,242   |
| Property taxes Miscellaneous revenues    | Ф  | 69,263    | Ф  |              | Ф  | 94,734                                  | Ф          | 0,242   |
| Miscenaneous revenues                    |    | 09,203    |    | 69,263       |    | 69,263                                  |            | 0   |
| Total revenues                           |    | 155,755   |    | 155,755      |    | 163,997                                 |            | 8,242   |
| Expenditures                             |    |           |    |              |    |   |            |   |
| Public safety                            |    | 181,086   |    | 215,686      |    | 305,887                                 |            | (90,201)  |
| Debt Service:                            |    |           |    |              |    |   |            |   |
| Principal                                |    | 39,938    |    | 39,938       |    | 39,938                                  |            | 0   |
| Interest                                 |    | 5,250     |    | 5,250        |    | 5,250                                   |            | 0   |
| Contingency                              |    | 77,954    |    | 43,354       |    | 0                                       |            | 43,354  |
| Total expenditures                       |    | 304,228   |    | 304,228      |    | 351,075                                 |            | (46,847)  |
| Excess (deficiency) of revenues over     |    |           |    |              |    |   |            |   |
| expenditures                             |    | (148,473) |    | (148,473)    |    | (187,078)                               |            | (38,605)  |
| Other Financing (Uses)                   |    | 1.77 0.11 |    | 122.011      |    | • |            | 42.000  |
| Bond proceeds                            |    | 157,011   |    | 157,011      |    | 200,000                                 |            | 42,989  |
| Operating transfers (out) to other funds |    | (51,754)  |    | (51,754)     |    | 0                                       |            | 51,754  |
| Total other financing sources (uses)     |    | 105,257   |    | 105,257      |    | 200,000                                 |            | 94,743  |
| Net change in fund balance               |    | (43,216)  |    | (43,216)     |    | 12,922                                  |            | 56,138  |
| Fund balance - beginning of year         |    | 84,776    |    | 84,776       |    | 84,776                                  |            | 0   |
| Fund balance - end of year               | \$ | 41,560    | \$ | 41,560       | \$ | 97,698                                  | \$         | 56,138  |

## Merritt Township Other Supplemental Information Combining Balance Sheet Nonmajor Governmental Funds March 31, 2007

|                                   | Special Revenue Funds |                            |    |   |    |                  |   |       |                                |        |            | Debt Service Funds |            |        |                               |        |        |        |    | Captial ects Fund |    |         |
|-----------------------------------|-----------------------|----------------------------|----|---|----|------------------|---|-------|--------------------------------|--------|------------|--------------------|------------|--------|-------------------------------|--------|--------|--------|----|-------------------|----|---------|
|                                   | Enfo                  | or Law<br>orcement<br>Fund | ]  | rbage and<br>Rubbish<br>ollection<br>Fund |    | creation<br>Fund | Budget Inspection Stabilization Fund Fund |       | Water Water F, G & H Blumfield |        | Water<br>I |                    | Water<br>J |        | Water<br>Construction<br>Fund |        | Totals |        |    |                   |    |         |
| <u>ASSETS</u>                     |                       |                            |    |   |    |                  |   |       |                                |        |            |                    |            |        |                               |        |        |        |    |                   |    |         |
| Cash and investments              | \$                    | 503                        | \$ | 99,024                                    | \$ | 1,424            | \$  | 1,290 | \$                             | 23,209 | \$         | 45,632             | \$         | 17,682 | \$                            | 29,397 | \$     |        | \$ | 3,316             | \$ | 234,439 |
| Taxes receivable                  |                       | 0                          |    | 7,020                                     |    | 0                |   | 0     | _                              | 0      | _          | 1,894              |            | 0      |                               | 0      | _      | 0      |    | 0                 | _  | 8,914   |
| Total assets                      | \$                    | 503                        | \$ | 106,044                                   | \$ | 1,424            | \$  | 1,290 | \$                             | 23,209 | \$         | 47,526             | \$         | 17,682 | \$                            | 29,397 | \$     | 12,962 | \$ | 3,316             | \$ | 243,353 |
| LIABILITIES AND FUND BALANCE      |                       |                            |    |   |    |                  |   |       |                                |        |            |                    |            |        |                               |        |        |        |    |                   |    |         |
| Liabilities                       |                       |                            |    |   |    |                  |   |       |                                |        |            |                    |            |        |                               |        |        |        |    |                   |    |         |
| Accounts payable                  | \$                    | 0                          | \$ | 5,865                                     | \$ | 0                | \$  | 0     | \$                             | 0      | \$         | 0                  | \$         | 0      | \$                            | 0      | \$     | 0      | \$ | 0                 | \$ | 5,865   |
| Fund Balance                      |                       |                            |    |   |    |                  |   |       |                                |        |            |                    |            |        |                               |        |        |        |    |                   |    |         |
| Undesignated                      |                       | 503                        |    | 100,179                                   |    | 1,424            |   | 1,290 |                                | 23,209 | _          | 47,526             | _          | 17,682 |                               | 29,397 |        | 12,962 |    | 3,316             | _  | 237,488 |
| Total liabilites and fund balance | \$                    | 503                        | \$ | 106,044                                   | \$ | 1,424            | \$  | 1,290 | \$                             | 23,209 | \$         | 47,526             | \$         | 17,682 | \$                            | 29,397 | \$     | 12,962 | \$ | 3,316             | \$ | 243,353 |

#### Merritt Township

## Other Supplemental Information Combining Statement of Revenues, Expenditures, and Changes

### in Fund Balance - Nonmajor Governmental Funds

#### For the Year Ended March 31, 2007

|  |                                   |  | cial Revenue Fun   | ds                 |                                 |                   | Debt Servi         | Capital<br>Projects Fund |            |                         |            |
|--|-----------------------------------|--|--------------------|--------------------|---------------------------------|-------------------|--------------------|--------------------------|------------|-------------------------|------------|
|  | Liquor Law<br>Enforcement<br>Fund | Garbage and<br>Rubbish<br>Collection<br>Fund | Recreation<br>Fund | Inspection<br>Fund | Budget<br>Stabilization<br>Fund | Water<br>F, G & H | Water<br>Blumfield | Water<br>I               | Water<br>J | Water Fund Construction | Totals     |
| Revenues                                       |                                   |  |                    |                    |                                 |                   |                    |                          |            |                         |            |
| Taxes  | \$ 0                              | \$ 77,760                                    | \$ 0               | \$ 0               | \$ 0                            | \$ 16,756         | \$ 1,949           | \$ 10,487                | \$ 11,078  | \$ 0                    | \$ 118,030 |
| State shared revenue                           | 1,423                             | 0  | 0                  | 0                  | 0                               | 0                 | 0                  | 0                        | 0          | 0                       | 1,423      |
| Interest                                       | 0                                 | 0  | 0                  | 0                  | 0                               | 53                | 67                 | 196                      | 0          | 0                       | 316        |
| Other  | 0                                 | 0  | 200                | 0                  | 0                               | 6,477             | 6,659              | 0                        | 0          | 0                       | 13,336     |
| Licenses and permits                           | 0                                 | 0  | 0                  | 8,568              | 0                               | 0                 | 0                  | 0                        | 0          | 0                       | 8,568      |
| Total revenues                                 | 1,423                             | 77,760                                       | 200                | 8,568              | 0                               | 23,286            | 8,675              | 10,683                   | 11,078     | 0                       | 141,673    |
| Expenditures                                   |                                   |  |                    |                    |                                 |                   |                    |                          |            |                         |            |
| Recreation activities                          | 0                                 | 0  | 2,420              | 0                  | 0                               | 0                 | 0                  | 0                        | 0          | 0                       | 2,420      |
| Protective inspections                         | 0                                 | 0  | 0                  | 10,363             | 0                               | 0                 | 0                  | 0                        | 0          | 0                       | 10,363     |
| Sanitation                                     | 0                                 | 65,314                                       | 0                  | 0                  | 0                               | 0                 | 0                  | 0                        | 0          | 0                       | 65,314     |
| Other  | 2,560                             | 0  | 0                  | 0                  | 0                               | 0                 | 0                  | 0                        | 200        | 0                       | 2,760      |
| Payment to Enterprise Fund for                 | ,                                 |  |                    |                    |                                 |                   |                    |                          |            |                         | ,          |
| debt service                                   | 0                                 | 0  | 0                  | 0                  | 0                               | 36,562            | 0                  | 12,741                   | 12,785     | 0                       | 62,088     |
| Total expenditures                             | 2,560                             | 65,314                                       | 2,420              | 10,363             | 0                               | 36,562            | 0                  | 12,741                   | 12,985     | 0                       | 142,945    |
| Excess of revenues over (under) expenditures   | (1,137)                           | 12,446                                       | (2,220)            | (1,795)            | 0                               | (13,276)          | 8,675              | (2,058)                  | (1,907)    | 0                       | (1,272)    |
| Other Financing Sources Operating transfers in | 1,525                             | 0  | 0                  | 0                  | 0                               | 30,000            | (30,000)           | 0                        | 0          | 0                       | 1,525      |
| Net change in fund balance                     | 388                               | 12,446                                       | (2,220)            | (1,795)            | 0                               | 16,724            | (21,325)           | (2,058)                  | (1,907)    | 0                       | 253        |
| Fund balance - beginning of year               | 115                               | 87,733                                       | 3,644              | 3,085              | 23,209                          | 30,802            | 39,007             | 31,455                   | 14,869     | 3,316                   | 237,235    |
| Fund balance - end of year                     | \$ 503                            | \$ 100,179                                   | \$ 1,424           | \$ 1,290           | \$ 23,209                       | \$ 47,526         | \$ 17,682          | \$ 29,397                | \$ 12,962  | \$ 3,316                | \$ 237,488 |



ROBERT E. LIST, CPA STEWART J. REID, CPA MICHAEL L. HANISKO, CPA DAVID D. QUIMBY, CPA KATHLYN M. ENGELHARDT, CPA RENAE M. CLEVENGER, CPA AMY L. RODRIGUEZ, CPA SCOTT A. NIETZKE, CPA

WALTER G. WEINLANDER, CPA ROY A. SCHAIRER, CPA JAMES L. WHALEY, CPA JEROME L. YANTZ, CPA PHILIP T. SOUTHGATE, CPA ROBERT J. DUYCK, CPA

## WEINLANDER FITZHUGH

CERTIFIED PUBLIC ACCOUNTANTS & CONSULTANTS

July 3, 2007

Township Board Township of Merritt Bay County, Michigan

In planning and performing our audit of the financial statements of Township of Merritt as of and for the year ended March 31, 2007, in accordance with U.S. generally accepted auditing standards, we considered the Township's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies. However as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the following deficiency to be a significant deficiency in internal control.

#### **Financial Statement Presentation**

As part of our consideration of the internal control over financial reporting, we as auditors are not allowed to be considered to be part of the Township's internal controls. In taking this required position, we must consider whether the Township has the ability, on its own, to monitor and report financial activity in accordance with our professional standards without auditor intervention.

The Township uses accounting software generated financial statements as a management tool to monitor the financial status of the Township, prepare budgets and to compare current financial trends to historical information which is appropriate for the Township. Due to the complexity of the required government-wide financial statements, Township Board

1600 CENTER AVENUE POST OFFICE BOX 775 BAY CITY, MI 48707-0775 989-893-5577 800-624-2400 FAX 989-895-5842 www.wf-cpas.com wf@wf-cpas.com

OFFICES: BAY CITY, CLARE, GLADWIN AND WEST BRANCH



## WEINLANDER FITZHUGH

Township of Merritt July 3, 2007 Page 2

proprietary fund reporting and related note disclosures, the Township does not demonstrate the expertise to properly report in accordance with U.S. generally accepted accounting principles without auditor intervention.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control. We believe that the following deficiency constitutes a material weakness.

#### **Segregation of duties**

One of the strongest controls in an internal control system is known as "segregation of duties." This means that there are different individuals performing different duties within a specific accounting function. Having multiple individuals performing duties in the same accounting function acts as a check and balance.

As is common in many small organizations, there is often only a few people, sometimes only one person, performing the accounting and financial functions. And it is also common to have these individuals concentrate their efforts in one area. While this is usually more cost efficient, it lends for a weak internal control system. There are generally insufficient checks and balances in place.

This is the situation with the Township of Merritt. Due to limited staff size, the Township has a lack of segregation of duties with respect to the cash receipts accounting functions because the duties are centralized with one individual.

This communication is intended solely for the information and use of management, and the Township Board and is not intended to be and should not be used by anyone other than these specified parties.

